

**Executive Order No. 148**

**TO: All Departments and Agencies Under the Mayor**

**FROM: Michael B. Hancock, Mayor**

**DATE: December 1, 2021**

**SUBJECT: Denver Homelessness Cabinet**

**Purpose:** This Executive Order establishes the Denver Homelessness Cabinet to convene members of the Executive Branch to coordinate City-based programs, services, and policy in order to make homelessness rare, brief, and one-time in the City of Denver and County of Denver.

1.0 **Applicable Authority:** The applicable authority relevant to the provisions and requirements of this Executive Order No. \_\_\_\_ is found in Sections 2.2.1, 2.2.6, 2.2.8, and 2.2.10 of the Charter of the City and County of Denver.

2.0 **Mission:** The Denver Homelessness Cabinet will:

2.1 Coordinate City-wide strategy to make homelessness rare, brief, and one-time for Denver residents. In its initial phase, the group supported City-wide coordination and strategic thinking for the Department of Housing Stability five-year strategic plan to ensure that all the related work of the City is aligned and prioritized for resources. After this initial phase, the Cabinet will coordinate to align their departments' annual goals toward the City's overall strategy.

2.2 Respond to immediate needs of people experiencing homelessness as well as the community while respecting individual agencies' roles and expertise and to ensure responsive solutions are in alignment with all Departments' strategic vision and work.

3.0 **Members:** The Denver Homelessness Cabinet shall be comprised of department and agency heads whose departments directly impact persons experiencing homelessness in Denver through funding, policies, programs, and/or services. The Mayor will designate specific departments and agencies whose leaders will be members of the Denver Homelessness Cabinet by a memorandum attachment to this Executive Order.

4.0 **Chair:** The Executive Director of the Department of Housing Stability shall be the chair of the Denver Homelessness Cabinet.


5.0 **Responsibilities:** The Denver Homelessness Cabinet shall coordinate City-wide strategy toward making homelessness rare, brief, and one-time in Denver and align resources toward that strategy. The Denver Homelessness Cabinet seeks to provide the best possible services to the people of Denver. The Denver Homelessness Cabinet shall:

5.1 Address historical and current inequities through culturally relevant approaches.


5.2 Create and affirm the priorities of the City with regard to homelessness resolution.


- 5.3 Coordinate existing departmental plans related to homelessness and housing stability.
  - 5.4 Coordinate and align services and resources to ensure successful efforts are not duplicated and meet strategic goals.
  - 5.5 Define and address root challenges and barriers to housing and pivot away from efforts that are not working based on available data or group consensus.
  - 5.6 Ensure all City staff complete required sensitivity training.
- 6.0 **Memorandum Attachments:** The procedures for implementing this Executive Order may be defined by Memorandum Attachments to the Executive Order, which shall become part of the Executive Order. Further, the Denver Homelessness Cabinet shall have the authority to issue procedural Memorandum Attachments relative to this Executive Order.


Approved for Legality:


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Kristin M. Bronson  
City Attorney for the City and County  
of Denver

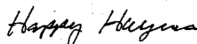
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Michael B. Hancock  
MAYOR


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Phil Washington  
Executive Director of Aviation

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Robert M. McDonald  
Executive Director of Public Health and the  
Environment

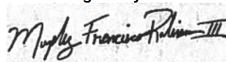
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Andrew Amador  
Executive Director of General Services

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Allegra "Happy" Haynes  
Executive Director of Parks & Recreation

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Adam Phipps  
Interim Executive Director of Transportation  
and Infrastructure

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Brendan J. Hanlon  
Chief Financial Officer

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Murphy Robinson  
Executive Director of Safety

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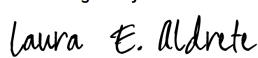


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Don J. Mares  
Executive Director of Human Services

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Laura E. Aldrete  
Executive Director of Community Planning  
and Development

**MEMORANDUM NO. 148A**

**TO: All Departments and Agencies Under the Mayor**

**FROM: Michael B. Hancock, Mayor**

**DATE: December 1, 2021**

**SUBJECT: Members of the Denver Homelessness Cabinet**

This memorandum shall be attached to and become part of Executive Order No. 148, dated December 1, 2021, subject “Members of the Denver Homelessness Cabinet.”

The following officials shall be members of the Denver Homelessness Cabinet:

Executive Director, Department of Housing Stability  
Denver City Attorney, City Attorney’s Office  
Executive Director, Community Planning and Development  
Executive Director, Department of Transportation and Infrastructure  
Chief Financial Officer, Department of Finance  
Executive Director, Denver Parks and Recreation  
Executive Director, Denver Economic Development and Opportunity  
City Librarian, Denver Public Library  
Executive Director, Denver Human Services  
Executive Director, Denver Department of Public Health and Environment  
Executive Director, Department of Safety

Designated representatives from the Mayor’s Office will also serve as members on the Denver Homelessness Cabinet.