

Enterprise Funds

Enterprise Funds Summary

Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. The City and County of Denver has four enterprise funds.

The **Wastewater Enterprise Fund** accounts for all sanitary and storm sewer operations in the City, including daily operations, monitoring, maintenance, repair and rehabilitation of related infrastructure, and planning and development of future needs. The fund is managed by the Manager of Public Works.

The **Aviation Enterprise Fund** manages the operation, maintenance, planning, and development of Denver International Airport. The fund is managed by the Manager of Aviation.

The **Golf Enterprise Fund** operates and maintains the City's five 18-hole golf courses, one 27-hole golf complex, two 9-hole par-3 courses, 54 holes of miniature golf, and driving ranges and pro shops. The fund is managed by the Manager of Parks and Recreation.

The **Environmental Services Enterprise Fund** manages the City environmental liability and addresses environmental health and sustainability by improving air, land, and water quality. The fund is managed by the Manager of Environmental Health.

Information on the programs provided by these enterprise funds can be found in the program section of this document.

Wastewater Management Enterprise Fund

Financial Summary

72100-5060000

	2010 Actual	2011 Appropriated	2012 Recommended
Revenue			
Property Taxes	\$16,063	\$20,200	\$16,000
Misc. Transfers	13,500,000	15,973,800	15,973,800
Misc. General Government	647,814	0	0
Investment Service	(11,574)	0	0
Internal Service & Indirect Charges	639,108	335,000	600,000
Interest Income	(31,070)	150,000	100,000
Fees	40,091	32,600	37,000
Charges for Services	44,836,603	61,904,605	65,933,425
Total Wastewater Revenues	\$59,637,035	\$78,416,205	\$82,660,225
Operating Expenditures			
Executive Office	\$13,466,926	\$19,448,842	\$19,445,300
Sanitary Operations	44,786,685	59,176,402	62,340,000
Storm Operations	21,015,259	22,068,800	21,001,100
Infrastructure Planning and Programming	0	0	0
Right-of-Way Services	3,602,674	4,092,300	4,259,000
Capital Projects Management	3,615,757	4,489,900	4,632,500
Subtotal Operating Expenditures	\$86,487,302	\$109,276,244	\$111,677,900
Expenditures			
Personnel Services	\$19,340,219	\$22,780,960	\$23,242,734
Services and Supplies	38,943,418	58,448,154	56,792,324
Capital Expenditures	1,257,559	1,178,426	4,384,500
Internal Services & Misc.	26,946,105	26,868,704	27,258,342
Subtotal Operating Expenditures (by type)	\$86,487,302	\$109,276,244	\$111,677,900
Transfers			
Transfer to Alternative Transportation SRF	\$25,200	\$25,200	\$25,200
Subtotal Transfers	\$25,200	\$25,200	\$25,200
Capital Improvements			
Sanitary Capital Improvements (72400-5061102)		\$10,000,000	\$5,150,000
Storm Capital Improvements (72700-5061102)		29,000,000	16,310,000
Storm Capital Improvements -UDFCD (72701-5061102)		3,500,000	1,414,000
Subtotal Capital Improvements		\$42,500,000	\$22,874,000
Debt Payments			
Storm Bond Payment (72900-5060000)		\$2,473,800	\$2,477,400
Subtotal Debt Payments		\$2,473,800	\$2,477,400

Wastewater Management Enterprise Fund

Capital Improvements

Projects	2012 <u>Recommended</u>
72400-5061102 Sanitary Capital Improvements	\$5,150,000
PZ71812_126 Critical Sanitary Sewer Lining	\$500,000
PZ71812_170 Critical San Sewer Replacement	\$1,000,000
PZ72612_128 Annual Sanitary Sewer Improvements	3,400,000
PG70312_908 Sanitary Master Plan Update	250,000
72700-5061102 Storm Capital Improvements	\$16,310,000
PC70712_702 Alley Program	250,000
PC70812_383 Regional Water Quality Implementation	1,500,000
PC70812_904 Storm Drainage Master Plan Implementation	250,000
PC70812_908 Storm Drainage Master Plan Update	1,250,000
PC70812_001 Project Development	250,000
PC70811_341 High St Outfall System	10,700,000
PH71908_324 FasTracks E & Central Corridor	50,000
PF70612_517 Lakewood Gulch - Sheridan Ph 2	1,700,000
PF70612_915 Dry Gulch OSP Update (UDFCD)	10,000
PH72512_909 Sanderson Gulch MDP Update & FHAD	100,000
PH71812_502 Cherry Creek Drop Structure stabilization-Holly to Iliff (pa	250,000
72701-5061102 Storm Capital Improvements - UDFCD	\$1,414,000
PC70812_341 High Street Outfall System	\$1,414,000
Total Wastewater Enterprise Fund Capital Improvements	\$22,874,000

Wastewater Management Enterprise Fund

Financial Statements

72000-5060000

Statement of Changes in Net Assets

(\$ in thousands)

	2010	2011	2012
	Actual	Estimated	Recommended
Assets			
Current Assets			
Cash and cash equivalents	\$8,028	\$784	\$738
Investments	28,085	1,534	1,444
Receivables:			
Accounts	9,066	10,077	9,486
Accrued Interest	130	168	158
Prepaid items and other assets	848	1,099	1,035
Due from other funds	232	253	238
Total Current Assets	\$46,389	\$13,915	\$13,099
Capital Assets			
Land and construction in progress	\$34,216	\$37,326	\$54,618
Buildings	16,723	16,723	16,723
Improvements other than buildings	690,499	710,499	726,749
Machinery and equipment	15,281	17,284	21,668
(Accumulated depreciation)	(238,036)	(251,814)	(267,496)
Net Capital Assets	\$518,683	\$530,017	\$552,262
Bond issue costs and other assets, net	\$5,206	\$215	\$195
CIS, net	235	5,206	4,594
Total Assets	\$570,278	\$549,353	\$570,149
		0	0
Liabilities			
Current Liabilities			
Vouchers payable	\$2,362	\$807	\$848
Construction payable	11,211	12,746	13,396
Bonds payable	1,365	1,430	1,505
Accrued liabilities	852	1,590	1,654
Due to other funds	3,623	3,414	3,588
Deferred revenue	13,578	13,340	14,021
Special Incentive payments	78	111	114
Compensated Absences	554	622	639
Notes payable	1,173	1,173	2,026
Payable to Metropolitan Wastewater	950	750	750
Total Current Liabilities	\$35,746	\$35,983	\$38,542
Noncurrent Liabilities			
Bonds payable	\$20,408	\$18,973	\$49,963
Notes payable	3,826	3,182	1,329
Special incentive program payable	38	0	0
Compensated absences	1,864	1,865	1,916
Total Noncurrent Liabilities	\$26,136	\$24,020	\$53,208
Total Liabilities	\$61,882	\$60,003	\$91,750
Net Assets			
Invested in capital assets, net of related debt	\$485,933	\$467,512	\$457,050
Unrestricted	22,463	21,838	21,349
Total Net Assets	\$508,396	\$489,350	\$478,399

Wastewater Management Enterprise Fund

Financial Statements

72000-5060000

Statement of Revenues, Expenses and Changes in Net Assets (\$ in thousands)	\$0	\$0	
	2010	2011	2012
	Actual	Estimated	Recommended
Operating Revenues			
Charges for Services	\$75,363	\$76,674	\$96,483
Total Operating Revenues	<u>\$75,363</u>	<u>\$76,674</u>	<u>\$96,483</u>
Operating Expenses			
Personnel services	\$19,340	\$23,048	\$23,243
Contractual services	14,578	17,420	21,220
Supplies and materials	1,180	1,725	1,373
Depreciation	15,682	14,514	16,315
Metropolitan Wastewater Reclamation District	33,567	45,600	45,000
Other operating expenses	143	0	511
Total Operating Expenses	<u>\$84,490</u>	<u>\$102,307</u>	<u>\$107,661</u>
Operating Income (Loss)	(\$9,127)	(\$25,633)	(\$11,177)
Nonoperating Revenues (Expenses)			
Investment and interest income	\$2,186	\$300	\$200
Disposition of assets	102	56	0
Interest expense	5	5	0
Other revenue (expense)	0	0	0
Total Nonoperating Revenues (Expenses)	<u>\$2,293</u>	<u>\$361</u>	<u>\$200</u>
Income (Loss) Before Transfers	(\$6,834)	(\$25,272)	(\$10,977)
Capital grants and contributions	13,984	6,018	0
Operating transfers in (out)	(25)	(28)	26
Change in Net Assets	<u>\$7,125</u>	<u>(\$19,282)</u>	<u>(\$10,951)</u>
Net Assets, January 1	<u>\$501,507</u>	<u>\$508,632</u>	<u>\$489,350</u>
Net Assets, December 31	<u><u>\$508,632</u></u>	<u><u>\$489,350</u></u>	<u><u>\$478,399</u></u>

Wastewater Management Enterprise Fund

Financial Statements

72000-5060000

Statement of Cash Flows

(\$ in thousands)

	2010	2011	2012
	Actual	Estimated	Recommended
Cash Flow From Operating Activities			
Receipts from customers	\$70,076	\$75,405	\$97,770
Payments to suppliers	(37,756)	(56,066)	(56,236)
Payments to employees	(19,378)	(22,245)	(23,107)
Interfund activity-payments to other funds	(10,296)	(10,895)	(10,975)
Net cash provided (used) by operating activities	\$2,646	(\$13,802)	\$7,452
Cash Flow From Noncapital Financing Activities			
Operating transfers in (out)	(25)	(28)	26
Net cash provided (used) by noncapital financing activities	(\$25)	(\$28)	\$26
Cash Flow From Capital Financing Activities			
Principal payments	(\$2,426)	(\$2,009)	(\$2,505)
Payments on capital assets acquired through construction	(2,268)	(11,211)	(12,746)
Acquisition and construction of capital assets	(22,817)	(12,003)	(24,101)
Sale of capital assets	0	56	0
Reimbursement from City for capital asset costs	26,681	0	0
Interest paid	(1,167)	(1,079)	(972)
Contributions and advances	572	6,018	0
Proceeds from bond issuance	0	0	32,500
Net cash provided (used) by noncapital financing activities	(\$1,425)	(\$20,228)	(\$7,824)
Cash Flow From Investing Activities			
Purchases of investments	(203,013)	(13,276)	(90)
Proceeds from sale of investments	\$202,035	\$39,827	\$180
Interest received	\$2,221	\$262	\$210
Net cash provided by investing activities	\$1,243	\$26,814	\$300
Net increase (decrease) in cash and cash equivalents	\$2,439	(\$7,244)	(\$46)
Cash and cash equivalents - January 1	5,589	8,028	784
Cash and cash equivalents - December 31	\$8,028	\$784	\$738
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities			
Operating Income (loss)	(\$9,127)	(\$25,633)	(\$11,177)
Adjustments to reconcile operating income to net cash			
Depreciation	\$15,682	\$14,513	\$16,315
Receivable, net of allowance	(80)	(1,011)	591
Decrease (increase) in due from other funds	19	(21)	15
Decrease (increase) in inventories	(552)	0	64
Increase (decrease) in vouchers payable	2,058	(21)	654
Increase (decrease) in deferred revenue	(5,225)	(237)	681
Increase (decrease) in accrued and other liabilities	(371)	(1,047)	64
Increase (decrease) in due to other funds	0	(208)	174
Increase (decrease) in payable to Metro	242	(201)	0
Increase (decrease) in compensated absences	0	64	72
Net cash provided (used) by operating activities	\$2,646	(\$13,802)	\$7,452
Noncash Activities			
Amortization of bond premium	\$5	\$5	\$5
Capital assets through accounts payable	11,211	12,746	13,396

Aviation Enterprise Fund

Financial Summary

73810-6000000

	2010 Actual	2011 Appropriated	2012 Recommended
Revenue			
Operating:			
Facility rentals	\$220,890,000	\$233,856,000	\$245,421,000
Concession revenues	211,251,000	218,556,000	236,672,000
Landing Fees	120,611,000	122,334,000	129,557,000
Aviation fuel tax	23,681,000	17,356,000	24,081,000
Other revenues	14,813,000	17,938,000	19,443,000
Non-Operating:			
Interest	51,653,000	45,485,000	35,862,000
Stapleton Capital Fund	133,000	378,000	100,000
Worldport	207,000	226,000	207,000
Concession Joint Marketing Fund	0	0	1,000,000
Passenger Facility Charge	102,595,000	99,750,000	104,657,000
Other Nonoperating Revenues	26,351,000	1,186,000	1,327,000
Total Aviation Revenues	\$772,185,000	\$757,065,000	\$798,327,000
Operating Expenditures			
Executive Office	\$4,444,671	\$6,867,900	\$7,263,400
Public Relations & Marketing	5,780,769	7,238,800	7,122,500
Finance and Administration	32,116,243	33,986,200	34,671,700
Airport Operations	52,559,278	55,882,100	56,946,800
Planning and Development	31,614,029	36,371,200	37,265,300
Technologies	16,048,969	17,432,200	18,024,900
Maintenance	115,221,102	124,558,700	125,241,400
Commercial	44,376,625	46,787,200	48,044,200
Employee Services	1,163,336	1,505,900	1,491,300
Support Services	8,487,729	9,792,500	8,488,400
Other	0	0	0
Subtotal Operating Expenditures	\$311,812,750	\$340,422,700	\$344,559,900
Expenditures			
Personnel Services	\$83,522,874	\$94,119,697	\$97,289,013
Services and Supplies	182,924,264	196,130,931	196,216,816
Internal Services & Misc.	45,365,612	50,172,072	51,054,071
Subtotal Operating Expenditures (by type)	\$311,812,750	\$340,422,700	\$344,559,900
Capital Equipment and Improvements			
Capital Equipment (73850-6000000)	\$3,858,500	\$3,162,300	\$6,693,400
Capital Improvements (73850-6000000)	27,125,000	40,125,000	67,125,000
Subtotal Capital Equipment and Improvements	\$30,983,500	\$43,287,300	\$73,818,400

Aviation Enterprise Fund

Financial Summary

73810-6000000

	2010 Actual	2011 Appropriated	2012 Recommended
Debt Payments			
Airport Interest and Replacement (73820-6000000)	\$290,898,800	\$310,780,106	\$321,176,707
Subtotal Debt Payments	\$290,898,800	\$310,780,106	\$321,176,707
Passenger Facility Charges Projects Fund			
Passenger Facility Charges (73760-6000000)	\$0	\$17,000,000	\$0
Subtotal Passenger Facility Charges Projects	\$0	\$17,000,000	\$0
Worldport			
Worldport (73910-6000000)	\$1,000,000	\$1,000,000	\$1,000,000
Total Worldport Fund	\$1,000,000	\$1,000,000	\$1,000,000
Concessions Joint Marketing Funds			
Concessions Joint Marketing Funds (73880-6000000)	\$0	\$0	\$1,000,000
Subtotal Concessions Joint Marketing Funds	\$0	\$0	\$1,000,000
Total Aviation Expenditures	\$634,695,050	\$712,490,106	\$741,555,007
Personnel Complement			
Aviation Department Summary	1,138.5	1,127.5	1,125.5
Total Personnel Complement	1,138.5	1,127.5	1,125.5

Aviation Enterprise Fund

Financial Statements

73800-600000

Statements of Net Assets

(\$ in thousands)

	2010 Actual	2011 Estimated	2012 Recommended
Assets			
Current Assets			
Cash and cash equivalents	\$137,852	\$117,740	\$144,796
Investments, at cost	\$93,476	\$62,108	\$77,792
Accounts Receivable, Net of Allowance	\$51,049	\$54,448	\$52,748
Accrued interest receivable	\$5,642	\$5,853	\$5,748
Other receivable	\$1,313	\$1,216	\$1,264
Inventories	\$10,733	\$10,736	\$10,734
Prepaid expenses and other	\$1,835	\$2,180	\$2,007
Total Current Unrestricted Assets	\$301,899	\$254,282	\$295,091
Current Restricted Assets			
Cash and cash equivalents	\$76,017	\$73,606	\$105,591
Investments	\$163,433	\$120,487	\$141,960
Accrued interest receivable	\$1,715	\$2,173	\$1,944
Prepaid expenses and other	\$2,212	\$4,266	\$3,239
Grant receivable	\$6,925	\$3,642	\$5,283
Passenger facility charges receivable	\$10,271	\$9,685	\$9,978
Total Current Restricted Assets	\$260,573	\$213,858	\$267,995
Total Current Assets	\$562,473	\$468,140	\$563,086
Investments - unrestricted	\$263,705	\$281,481	\$272,593
Long-Term Receivables, net of current portion	\$4,885	\$5,846	\$3,000
Capital Assets			
Buildings	\$1,999,547	\$1,993,949	\$1,996,748
Improvements other than buildings	\$2,247,619	\$2,204,507	\$2,226,063
Machinery and equipment	\$720,544	\$705,248	\$712,896
Less accumulated depreciation	(\$2,083,584)	(\$2,262,776)	(\$2,441,969)
Construction in progress	\$18,806	\$51,401	\$35,103
Land, land rights and air rights	\$295,303	\$295,305	\$295,304
Net Capital Assets	\$3,198,235	\$2,987,634	\$2,824,146
Bond Issue Costs, net of accumulated amortization	\$45,594	\$48,525	\$47,060
Deferred loss on swap	\$31,715	\$32,838	\$32,276
Investments - restricted	\$686,209	\$793,227	\$739,718
Assets held for disposition	\$9,620	\$6,441	\$3,262
Total Assets	\$4,804,249	\$4,625,040	\$4,486,502

Aviation Enterprise Fund

Financial Statements

73800-60000

Statements of Net Assets - cont.

(\$ in thousands)

	2009	2010	2011
	Estimated	Estimated	Recommended
Liabilities and Net Assets			
Current Liabilities			
Vouchers payable	\$29,530	\$31,895	\$30,712
Due to other City Agencies	\$7,206	\$23,435	\$23,648
Compensated absences payable	\$2,114	\$2,377	\$2,453
Special Incentive Program payable	\$245	\$350	\$0
Unearned revenue	\$23,095	\$23,075	\$23,085
Accrued Liabilities	\$48,204	\$40,000	\$40,000
Total Current Liabilities	\$110,395	\$121,132	\$119,898
Current Liabilities Payable from restricted assets			
Vouchers payable	\$24,165	\$21,743	\$22,954
Accrued interest and matured coupons	\$25,343	\$25,273	\$25,308
Retainages payable	\$17,019	\$19,776	\$18,397
Notes Payable	\$10,789	\$10,789	\$6,429
Capital lease liability	\$0	\$0	\$0
Other accrued liabilities	\$31,471	\$30,180	\$30,825
Revenue bonds	\$133,605	\$141,185	\$144,715
Total current liabilities payable from restricted asse	\$242,392	\$248,946	\$248,629
Deferred rent (Deferred Revenue)	\$0	\$0	\$0
Long-term Debt:	\$0	\$0	\$0
Revenue bonds, net of current portion	\$3,841,940	\$3,700,755	\$3,556,040
Less: Deferred loss on bond refundings	(\$253,473)	(\$274,565)	(\$253,473)
Unamortized premium	\$60,975	\$60,091	\$60,533
Total long-term debt	\$3,649,442	\$3,486,282	\$3,363,100
Notes Payable	\$20,640	\$9,851	\$3,422
Special Incentive Program payable	\$120	\$0	\$0
Other accrued liabilities	\$0	\$0	\$0
Compensated absences	\$5,900	\$6,631	\$6,842
Deferred outflow on swaps	\$207,548	\$186,983	\$197,266
Total Liabilities	\$4,236,437	\$4,059,825	\$3,939,157
Net Assets			
Invested in Capital assets, net of debt	(\$388,461)	(\$339,788)	(\$364,125)
Restricted For:	\$0	\$0	\$0
Capital Projects	\$22,959	\$18,011	\$20,485
Debt Service	\$643,063	\$644,048	\$643,556
Unrestricted (deficit)	\$277,462	\$227,175	\$233,150
Total Net Assets	\$555,023	\$549,446	\$533,066

Aviation Enterprise Fund

Financial Statements

73800-600000

Statement of Revenues, Expenses and Changes in Net Assets

(\$ in thousands)

	2009	2010	2011
	Estimated	Estimated	Recommended
Operating Revenues			
Facility rentals	\$231,603	\$233,856	\$245,421
Concession revenues	\$43,398	\$46,751	\$47,299
Parking revenues	\$123,673	\$126,434	\$143,252
Car Rentals	\$44,181	\$45,371	\$46,121
Landing Fees	\$120,054	\$122,334	\$129,557
Aviation fuel tax	\$23,681	\$17,356	\$24,081
Other revenues	\$14,813	\$17,939	\$19,443
Total Operating Revenues	\$601,402	\$610,041	\$655,174
Operating Expenses			
Personnel services	\$112,230	\$126,141	\$130,161
Contractual services	\$172,492	\$169,800	\$169,292
Repair and maintenance of projects	\$105,943	\$75,980	\$85,000
Maintenance, supplies and materials	\$19,200	\$26,331	\$26,924
Total Operating Expenses	\$409,865	\$398,252	\$411,378
Operating income (loss) before depreciation	\$191,537	\$211,789	\$243,796
Depreciation and amortization	\$181,496	\$185,409	\$193,235
Impairment losses	\$0	\$0	\$0
Operating Income (Loss)	\$10,041	\$26,379	\$50,561
Nonoperating Revenues (Expenses)			
Passenger facility charges	\$102,595	\$99,750	\$104,657
Interest revenue	\$47,752	\$45,485	\$35,862
Interest expense	(\$225,054)	(\$193,806)	(\$222,068)
Grants	\$401	(\$214)	\$93
Other revenue	(\$13,488)	(\$8,221)	(\$10,854)
Total Nonoperating Revenues (Expenses)	(\$87,795)	(\$57,006)	(\$92,311)
Change in net assets before capital	(\$77,754)	(\$30,626)	(\$41,750)
Capital Grants	\$25,690	\$25,049	\$25,369
Capital Contributions	\$4,510	\$0	\$0
Capital Passenger facility charges	\$0	\$0	\$0
Change in net assets	(\$47,554)	(\$5,577)	(\$16,381)
Net Assets, January 1	\$602,577	\$555,023	\$549,446
Net Assets, December 31	\$555,023	\$549,446	\$533,065

Aviation Enterprise Fund

Financial Statements

73800-60000

Statements of Cash Flows

(\$ in thousands)

	2009	2010	2011
	Estimated	Estimated	Recommended
Cash Flows From Operating Activities			
Receipts from customers	\$620,611	\$634,875	\$680,186
Payments to suppliers	(\$299,439)	(\$286,619)	(\$306,088)
Interfund activity payments to other funds	(\$17,512)	(\$17,945)	(\$17,728)
Payments to employees	(\$111,763)	(\$126,141)	(\$130,161)
Net cash provided by operating activities	\$191,896	\$204,171	\$226,209
Cash Flow From Noncapital Financing Activities			
Miscellaneous Nonoperating Payments	\$0	\$0	\$0
Proceeds from note payable	\$0	\$0	\$0
Operating grants received	\$401	\$401	\$401
Proceeds from inputted debt on swap termination	\$10,570	\$0	\$0
Passenger Facility Charges receipts	\$0	\$0	\$0
Net cash used by noncapital financing activities	\$10,971	\$401	\$401
Cash Flow From Capital and Related Financing Activities			
Proceeds from capital debt	\$1,639	\$121,831	\$61,735
Proceeds from note payable	\$0	\$0	\$0
Principal payments on note payable	(\$16,362)	(\$36,549)	(\$36,549)
Principal paid on revenue bonds	(\$153,550)	(\$178,660)	(\$166,105)
Interest paid	(\$164,093)	(\$191,875)	(\$191,911)
Bond issue costs	(\$2,691)	(\$3,148)	(\$2,919)
Interest paid on notes payable	(\$1,652)	\$0	\$0
Passenger Facility Charge Receipts	\$101,422	\$99,750	\$104,657
Capital grant receipts	\$23,632	\$0	\$0
Payments on accrued expenses for capital assets	(\$36,251)	(\$34,740)	(\$35,496)
Payments to escrow for current refunding of debt	\$0	(\$2)	(\$1)
Proceeds from sale of capital assets	\$155	\$683	\$419
Purchases of Capital Assets	(\$36,210)	(\$46,312)	(\$41,261)
Payment on bond reserve fund	(\$900)	(\$450)	(\$675)
Net cash used by capital & related financing activities	(\$284,861)	(\$269,471)	(\$308,106)
Cash Flow From Investing Activities			
Purchases of investments	(\$4,736,386)	(\$6,977,430)	(\$6,977,430)
Proceeds from sales and maturities of investments	\$4,821,530	\$6,963,780	\$7,052,968
Payments to maintain assets held for disposition	(\$7,677)	(\$8,215)	(\$7,946)
Proceeds from swap termination	\$11,092	\$0	\$0
Insurance proceeds from Stapleton remediation	(\$10,570)	\$0	\$0
Interest rate swap settlements	(\$37,895)	\$0	\$0
Proceeds from sales of assets held for dispositions	\$3,179	\$0	\$0
Insurance recoveries for Stapleton environmental reme	\$10,116	\$8,000	\$8,000
Interest and dividends on investments	\$73,650	\$56,241	\$64,946
Net cash provided (used) by investing activities	\$127,039	\$42,376	\$140,537
Net increase (decrease) in cash and cash equivalents	\$45,045	(\$22,523)	\$59,041
Cash and cash equivalents - beginning of year	\$168,825	\$213,869	\$191,346
Cash and cash equivalents - December 31	\$213,870	\$191,346	\$250,387

Aviation Enterprise Fund

Financial Statements

73800-60000

Statements of Cash Flows - cont.

(\$ in thousands)

	2009	2010	2011
	Estimated	Estimated	Recommended
Reconciliation of Operating Income (Loss)			
to Net Cash Provided (Used) by Operating Activities			
Operating income (loss)	\$10,041	\$26,380	\$50,561
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Depreciation and amortization	\$181,496	\$185,409	\$193,235
Miscellaneous revenue	\$1,547	\$1,556	\$1,552
Impairment losses	\$0	\$0	\$0
Change in assets and liabilities:	\$0	\$0	\$0
Receivables, net of allowances	\$357	(\$1,124)	(\$2,206)
Decrease (increase) in due from other funds	\$0	\$0	\$0
Inventories	\$7	(\$339)	(\$166)
Prepaid expenses and other	\$4,808	\$146	(\$2,185)
Accrued Expenses	\$0	\$0	\$0
Vouchers and other payables	(\$4,730)	(\$2,913)	(\$3,821)
Due to other City agencies	(\$16,462)	(\$5,433)	(\$10,948)
Deferred rent	\$41	(\$20)	\$10
Other operating liabilities	\$14,593	\$350	\$0
Compensated absences	\$199	\$158	\$178
Net cash provided by operating activities	\$191,896	\$204,171	\$226,210

Golf Enterprise Fund

Financial Summary

79100-7029000

	2010 Actual	2011 Appropriated	2012 Recommended
Revenue			
Use Charges	\$8,754,896	\$10,375,700	\$10,028,500
Misc. General Government	215,870	0	0
Investment Service	(1,547)	0	0
Interest Income	3,243	80,000	0
Fees	1,143	0	0
Internal Svc and Indirect Charges	2,878	0	0
Total Golf Revenue	\$8,976,483	\$10,455,700	\$10,028,500
Operating Expenditures			
Administration	\$1,239,656	\$2,437,309	\$2,036,458
City Park	1,098,064	1,415,396	1,320,993
Harvard Gulch	187,356	220,320	179,477
Kennedy	1,733,133	2,115,423	2,068,704
Overland	649,630	796,510	781,725
Wellshire	1,064,584	1,958,766	1,495,373
Willis Case	959,753	1,264,680	1,310,203
Junior Golf	190,036	237,569	204,688
Aqua Golf	186,994	198,427	221,179
Subtotal Operating Expenditures	\$7,309,210	\$10,644,400	\$9,618,800
Expenditures			
Personnel Services	\$4,225,271	\$5,201,250	\$4,921,363
Services and Supplies	1,978,275	3,321,665	2,686,097
Capital Expenditures	161,631	497,799	516,276
Internal Services & Misc.	944,032	1,623,686	1,495,064
Subtotal Operating Expenditures (by type)	\$7,309,210	\$10,644,400	\$9,618,800
Capital Improvements			
Golf Capital Improvements (79200-7029102)		\$50,000	\$1,475,000
Subtotal Capital Improvements		\$50,000	\$1,475,000
Debt Payments			
Golf Bond Payment (79310-7029000)		\$681,900	\$686,520
Subtotal Debt Payments		\$681,900	\$686,520
Personnel Complement			
Permanent Full-Time Equivalents	124.5	121.5	119.5
Total Personnel Complement	124.5	121.5	119.5

Golf Enterprise Fund

Capital Improvements

Projects		2012
		<u>Recommended</u>
79400-7029102	Golf Capital Projects	
RG100	Golf Capital Projects	\$1,475,000
	Evergreen Clubhouse	\$500,000
	Wellshire Dam Repair	\$500,000
	Wellshire Kitchen Floor Replacement	\$150,000
	Golf Communication Upgrade	\$125,000
	Golf CIP Emergency Reserve Fund	\$200,000
	Total Golf Enterprise Fund Capital Improvements	<u><u>\$1,475,000</u></u>

Golf Enterprise Fund

Financial Statements

78000-6506000

Statement of Changes in Net Assets

(\$ in thousands)

	2010	2011	2012
	Actual	Estimated	Recommended
Assets			
Current Assets			
Cash and cash equivalents	\$1,993	\$1,554	\$1,875
Receivables:			
Accounts	23	45	36
Accrued Interest	7	12	15
Prepaid items and other assets	14	14	14
Inventories	146	130	140
Total Current Assets	\$2,183	\$1,755	\$2,080
Capital Assets			
Land and land rights	\$1,131	\$1,131	\$1,131
Buildings	12,763	12,763	12,763
Improvements other than buildings	15,899	15,899	15,899
Machinery and equipment	4,976	5,923	6,509
(Accumulated depreciation)	(15,753)	(16,703)	(17,673)
Net Capital Assets	\$19,016	\$19,013	\$18,629
Bond issue costs and other assets	\$122	\$95	\$70
Total Assets	\$21,321	\$20,863	\$20,779
Liabilities			
Current Liabilities			
Capital lease obligation	\$150	\$157	\$160
Vouchers payable	144	200	300
Accrued liabilities	190	210	250
Compensated Absences	47	150	85
Unearned revenue	330	200	250
Interfund payable	89	178	200
Special Incentive payments	13	6	0
Revenue bonds payable	425	450	470
Total Current Liabilities	\$1,388	\$1,551	\$1,715
Noncurrent Liabilities			
Capitalized lease obligations	\$337	\$180	\$69
Revenue bonds payable	4,900	4,450	3,980
Special incentive Payments	6	0	0
Compensated absences	419	614	519
Unamortized premiums	33	26	19
Total Noncurrent Liabilities	\$5,695	\$5,270	\$4,587
Total Liabilities	\$7,083	\$6,821	\$6,302
Net Assets			
Invested in capital assets, net of related debt	\$13,663	\$15,963	\$16,329
Unrestricted	575	(1,921)	(1,852)
Total Net Assets	\$14,238	\$14,042	\$14,477

Golf Enterprise Fund

Financial Statements

78000-6506000

Statement of Revenues, Expenses and Changes in Net Assets

(\$ in thousands)

	2010	2011	2012
	Actual	Estimated	Recommended
Operating Revenues			
Charges for Services	\$8,744	\$8,867	\$9,949
Other revenue	0	0	0
Total Operating Revenues	<u>\$8,744</u>	<u>\$8,867</u>	<u>\$9,949</u>
Operating Expenses			
Personnel services	\$4,225	\$5,253	\$5,038
Contractual services	71	653	61
Supplies and materials	731	383	895
Depreciation	903	950	970
Other operating expenses	1,683	1,593	2,381
Total Operating Expenses	<u>\$7,613</u>	<u>\$8,832</u>	<u>\$9,345</u>
Operating Income (Loss)	\$1,131	\$35	\$604
Nonoperating Revenues (Expenses)			
Investment and interest income	\$41	\$50	\$80
Interest expense	(296)	(281)	(249)
Total Nonoperating Revenues (Expenses)	<u>(\$255)</u>	<u>(\$231)</u>	<u>(\$169)</u>
Income (Loss) Before Transfers	\$876	(\$196)	\$435
Change in Net Assets	<u>\$876</u>	<u>(\$196)</u>	<u>\$435</u>
Net Assets, January 1	<u>\$13,362</u>	<u>\$14,238</u>	<u>\$14,042</u>
Net Assets, December 31	<u><u>\$14,238</u></u>	<u><u>\$14,042</u></u>	<u><u>\$14,477</u></u>

Golf Enterprise Fund

Financial Statements

78000-6506000

Statement of Cash Flows

(\$ in thousands)

	2010	2011	2012
	Actual	Estimated	Recommended
Cash Flow From Operating Activities			
Receipts from customers	\$8,958	\$8,715	\$10,008
Payments to suppliers	(3,173)	(2,468)	(3,477)
Payments to employees	(4,236)	(4,935)	(4,912)
Other receipts (payments)	0	0	0
Net cash provided (used) by operating activities	\$1,549	\$1,312	\$1,619
Cash Flow From Capital Financing Activities			
Acquisition of capital fixed assets	(\$910)	(\$947)	(\$516)
Principal payments	(530)	(568)	(610)
Interest paid on capital debt	(296)	(281)	(249)
Acquisition of capital equipment	0	0	0
Net cash provided (used) by noncapital financing activities	(\$1,736)	(\$1,796)	(\$1,375)
Cash Flow From Investing Activities			
Interest received	\$46	\$45	\$77
Net increase (decrease) in cash and cash equivalents	(\$141)	(\$439)	\$321
Cash and cash equivalents - January 1	2,134	1,993	1,554
Cash and cash equivalents - December 31	\$1,993	\$1,554	\$1,875
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities			
Operating Income (loss)	\$1,131	\$35	\$604
Adjustments to reconcile operating income to net cash			
Depreciation	\$903	\$950	\$970
Accounts Receivable	8	(22)	9
Prepaid expenses	(14)	0	0
Interfund Receivable	0	0	0
Inventories	(34)	16	(10)
Vouchers Payable.	(319)	56	100
Unearned revenue	192	(130)	50
Accrued Liabilities	11	318	(126)
Interfund Payable	(329)	89	22
Net cash provided (used) by operating activities	\$1,549	\$1,312	\$1,619
Noncash Activities			
Amortization of bond premium	\$9	\$8	\$7
Assets acquired through capital lease			

Environmental Services Enterprise Fund

Financial Summary

78100-6506000

	2010 Actual	2011 Appropriated	2012 Recommended
Revenue			
Use Charges	\$5,066,668	\$3,605,000	\$4,845,100
Misc. Transfers	0	2,893,205	0
Misc. General Government	303,641	266,000	276,000
Investment Service	(23,559)	(22,000)	(35,000)
Internal Svc & Indirect Charges	0	0	0
Interest Income	120,019	116,940	214,700
Charges for Services	4,727	3,500	3,500
Total Environmental Services Revenue	\$5,471,496	\$6,862,645	\$5,304,300
Operating Expenditures			
Administration	\$4,882,779	\$7,903,400	\$7,312,300
Site Assessment/Cleanup	0	0	0
Subtotal Operating Expenditures	\$4,882,779	\$7,903,400	\$7,312,300
Expenditures			
Personnel Services	\$2,365,997	\$2,719,159	\$2,873,764
Services and Supplies	1,107,823	1,393,324	1,265,697
Capital Expenditures	3,339	0	0
Internal Services & Misc.	1,405,619	3,790,917	3,172,839
Subtotal Operating Expenditures (by type)	\$4,882,779	\$7,903,400	\$7,312,300
Transfers			
Transfer to Alternative Transportation SRF	\$250,000	\$250,000	\$250,000
Subtotal Transfers	\$250,000	\$250,000	\$250,000
Capital Improvements			
Env. Svcs Capital Improvements		\$2,921,545	\$2,534,655
Subtotal Capital Improvements		\$2,921,545	\$2,534,655
Personnel Complement			
Permanent Full-Time Equivalents	28.7	30.4	31.7
Total Personnel Complement	28.7	30.4	31.7

Environmental Services Enterprise Fund

Capital Improvements

Projects	2012 <u>Recommended</u>
78410-6506102 Underground Storage Tank Projects	
EZ500 Active Underground Storage Tanks	\$336,600
Active Underground Storage Tank Maintenance	\$10,000
Active Underground Storage Tank Repair	\$29,000
Active Underground Storage Tank Testing	\$29,000
SPCC Compliance	\$40,000
City Fleet Fueling Facilities	\$137,500
City and County Building	\$35,000
Active Tank Contingency	\$56,100
EZ500 Underground Storage Tank Remediation	
Orphan Tank Contingency	\$10,000
Denver Police Station 4	\$35,000
Osage Fleet Maintenance	\$50,000
Fire Station 28	\$50,000
Reimbursement Preparation	\$27,000
Smith Road Jail	\$50,000
Fire Station 29	\$15,000
Cherry Creek	\$15,000
Wastewater	\$15,000
Remediation Tank Contingency	\$53,400
Total Underground Storage Tank Capital Improvements	\$657,000
78310-6506000 Hazardous Response (Lowry Closure) Fund	\$1,727,655
78500-6506103 Seed Capital Project Fund	\$150,000
Total Environmental Services Enterprise Fund Capital Improvements	\$2,534,655

Environmental Services Enterprise Fund

Financial Statements

78000-6506000

Statement of Net Assets

(\$ in thousands)

	2010 Actual	2011 Estimated	2012 Recommended
Assets			
Current Assets			
Cash and cash equivalents	\$13,716	\$14,557	\$12,483
Accounts Receivable	1,403	950	1,200
Interfund receivable	9	0	0
Accrued interest	44	63	70
Total Current Assets	\$15,172	\$15,570	\$13,753
Restricted Assets			
Cash and cash equivalents	\$4,539	\$3,698	\$3,492
Accounts receivable	440	228	340
Accrued interest	15	11	20
Due from other funds	0	14	10
Total Restricted Assets	\$4,994	\$3,951	\$3,862
Capital Assets			
Land and land rights	\$3,168	\$3,168	\$3,168
Buildings	672	672	672
Improvements other than buildings	131	131	131
Machinery and equipment	172	172	172
Accumulated depreciation	(935)	(956)	(977)
Total Capital Assets	\$3,208	\$3,187	\$3,166
Total Assets	\$23,374	\$22,708	\$20,781
Liabilities			
Current Liabilities			
Vouchers payable	\$888	\$275	\$150
Accrued liabilities	0	750	650
Due to other funds	0	700	600
Vouchers payable (restricted assets)	0	180	150
Interfund payables	166	0	0
Total Current Liabilities	\$1,054	\$1,905	\$1,550
Noncurrent Liabilities			
Compensated Absences	\$251	\$240	\$260
Total Noncurrent Liabilities	\$251	\$240	\$260
Total Liabilities	\$1,305	\$2,145	\$1,810

Environmental Services Enterprise Fund

Financial Statements

78000-6506000

Statement of Revenues, Expenses and Changes in Net Assets

(\$ in thousands)

	2010	2011	2012
	<u>Actual</u>	<u>Estimated</u>	<u>Recommended</u>
Operating Revenues			
Charges for services	\$6,762	\$4,900	\$4,849
Consulting Services	0	64	0
Other revenue	1,259	546	276
Total Operating Revenues	<u>\$8,021</u>	<u>\$5,510</u>	<u>\$5,125</u>
Operating Expenses			
Personnel services	\$2,412	\$2,539	\$2,570
Contractual services	1,920	2,290	1,040
Supplies and materials	115	53	50
Depreciation	19	21	21
Other operating expenses	1,612	1,618	1,565
Total Operating Expenses	<u>\$6,078</u>	<u>\$6,521</u>	<u>\$5,246</u>
Operating Income (Loss)	\$1,943	(\$1,011)	(\$121)
Nonoperating Revenues (Expenses)			
Interest revenue	\$441	\$255	\$179
Total Nonoperating Revenues (Expenses)	<u>\$441</u>	<u>\$255</u>	<u>\$179</u>
Income (Loss) Before Transfers	\$2,384	(\$756)	\$58
Transfers in	\$0	\$0	\$0
Transfers Out	(250)	(750)	(1,650)
Change in Net Assets	<u>\$2,134</u>	<u>(\$1,506)</u>	<u>(\$1,592)</u>
Net Assets - January 1	<u>\$19,935</u>	<u>\$22,069</u>	<u>\$20,563</u>
Net Assets - December 31	<u><u>\$22,069</u></u>	<u><u>\$20,563</u></u>	<u><u>\$18,971</u></u>

Environmental Services Enterprise Fund

Financial Statements

78000-6506000

Statement of Cash Flows

(\$ in thousands)

	2010 Actual	2011 Estimated	2012 Recommended
Cash Flow From Operating Activities			
Receipts from customers	\$7,730	\$6,170	\$4,767
Payments to suppliers	(2,143)	(3,110)	(3,010)
Payments to employees	(2,381)	(2,550)	(2,550)
Other payments	(2,515)	0	0
Net cash provided (used) by operating activities	\$691	\$510	(\$793)
Cash Flow From Noncapital Financing Activities			
Operating transfers in	\$0	\$0	\$0
Operating transfers out	(250)	(750)	(1,650)
Net cash provided (used) by noncapital financing activities	(\$250)	(\$750)	(\$1,650)
Cash Flow From Capital and Related Financing Activities			
Acquisition of fixed assets	\$0	\$0	\$0
Principal payments	0	0	0
Interest paid	0	0	0
Net cash provided (used) by capital and related financing activities	\$0	\$0	\$0
Cash Flow From Investing Activities			
Interest received	\$452	\$240	\$163
Net cash provided (used) by investing activities	\$452	\$240	\$163
Net increase (decrease) in cash and cash equivalents	\$893	\$0	(\$2,280)
Cash and cash equivalents - January 1	17,362	18,255	18,255
Cash and cash equivalents - December 31	\$18,255	\$18,255	\$15,975
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities			
Operating Income (loss)	\$1,943	(\$1,011)	(\$121)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:			
Depreciation	\$19	\$21	\$21
Decrease (increase) in receivables, net	(291)	660	(358)
Decrease (increase) in inventories	0	0	0
Increase (decrease) in vouchers payable	(1,011)	851	(355)
Increase(decrease) in accrued interest	0	0	0
Accrued liabilities	31	(11)	20
Increase(decrease) in compensated absences	0	0	0
Net cash provided (used) by operating activities	\$691	\$510	(\$793)

[This page intentionally left blank.]